

# Letter to the Community

Dear Friends,

In 2019, we not only accomplished a great deal, we also did so during the continuing turbulent times in Haiti that started in 2018. The year was marked by significant fuel shortages and continued unrest by some of the population. While this occasionally slowed us down, we achieved the following:

- Inaugurated 53 community managed wells affecting 12,349 people who now have a sustainable source of clean water near their homes.
- 96% of the homes in these communities had a household latrine by the time their wells were finished.
- Completed our large two-year project to develop over 40 community wells in the commune of Pignon, including at three schools, funded primarily by many Rotary Clubs and Rotary International.
- Developed additional wells at medical clinics that involved solar powered electrical systems per the request of the national government.
- Continued the partnership with HANWASH, the Rotary initiative that aligns with the Haiti Outreach goal of potable water and improved sanitation for everyone in Haiti. We worked with them to help develop a management system for the water system in the town of Cavaillon and began the process of creating a new water system in the town of Ferrier.

 Initiated a partnership with UNICEF and Food for the Poor, whereby they would help fund our work in additional communes in Haiti as we encourage their alignment with our vision.

It is part of our strategic plan that we create similar major partnerships with larger NGO's and the Haitian government. We know that in order to accomplish our goal of sustainably managed clean water wells and systems, we must encourage them all to include the crucial ingredient of sustainability and work on a long-term plan for continuous development throughout the country.

In 2020, we expect to progress with those 3 major partnerships while encouraging many others. Our intention is to multiply our efforts and come as close as possible in Haiti to reaching the UN's Sustainable Development Goal #6, which is for everyone in the world to have access to potable water and improved sanitation by the year 2030.

We thank each and every person, church, civic club, corporation and other organizations who have given us this wonderful opportunity to make such a profound difference in the lives of so many people in Haiti. We know that, without your support, none of this would be happening. We appreciate everything you have done, and continue to do, for us.

In gratitude,

Dale Snyder, Executive Director

Dale Snyder

#### VISION

For Haiti to Become a Developed Country

#### MISSION

To collaborate with the people of Haiti to build community-initiated and maintained projects that advance the development of the country.

# Hiking4Haiti

## German Couple Travel 1600 Miles, Raise Funds for 3 Wells

Alexandra (Alex) and Heiko Strassl are a couple from Germany and members of the Rotary Club of Stuttgart-Wildpark. For 18 years they thought about taking a hike around the world, until the time came when both of them could take a year-long sabbatical from work and start their journey. They wanted to raise money for a charitable cause and get donations from the various Rotary Clubs they would visit along the way, as well as support from friends and their own Rotary Club. Hearing about our great work from other German Rotarians, they selected Haiti Outreach and made their goal to raise funds for 3 of our community managed wells, bringing clean water to hundreds of people in rural Haiti.

Starting in January of 2019, they first flew to New Zealand, where they visited many Rotary Clubs while hiking around the country. Their next "stop" was crossing the United States. They traveled from California, visited western states and national parks, and on to Kansas where Alex was a Rotary Exchange Student when in high school. There they visited her host family for the first time in 23 years! They continued east to North Carolina, up to Washington D.C. and New York, and then flew to Haiti to visit the communities they supported and attend their well inaugurations. That was followed by a return to New England and Newfoundland in Canada. They ended their year-long journey by traveling to the Canary Islands in the Atlantic Ocean near Morocco, having visited countless Rotary Clubs along their whole journey.

When in Haiti, they met with Country Director Neil Van Dine and members of the communities of Pignon and Ouanaminthe to see for themselves the impact of their actions. "I could not hold back my tears when I heard about the difficult trips made by the inhabitants of the community of Man Timote to find water before their community well" stated Alex. "We are proud to help with this community." The president of that community well management committee spoke of their long held desire for a "saint" that would help them obtain clean water for their community. Their prayers were answered in the form of Alex and Heiko, with the help of Haiti Outreach.

They attended two well inaugurations, where they were warmly welcomed by those communities. "We will continue to raise funds from around the world for another well with our partner Haiti Outreach," stated Heiko. "We are proud to see how you take care of your well. Please know that Haiti needs leaders like you. I guarantee you that this will not be our last visit to Haiti" he said.

Since that visit to Haiti, Alex and Heiko raised enough funds for their third community well, which was inaugurated in their honor. We are so grateful to have wonderful supporters like the Strassls, their friends and many Rotary Clubs who helped to make their incredible dream come true while bringing life-saving clean water to people in Haiti for the next generation and beyond. Thank You!



Alex and Heiko relaxing by a river in New Zealand where they hiked 800 miles!



# Training Our Community Animators is Key

Three core values instilled on a daily basis at Haiti Outreach are: **Accountability**, **Responsibility**, and **Transparency**.

We ensure that the communities we engage are committed to taking responsibility and ownership for the management of their well after the inauguration ceremony has taken place. These ideals, however, would not be very impactful if we did not instill them in our employees too.

When we hire new employees to develop the communities (called Animators), they undergo a 3-month training before they are ready to lead in the field. This onboarding program has been refined over the course of 18 years and is facilitated by the Director of Community Development, Mr. Rogé Michel.

It consists of two modules, divided into sequential units, that allow the student leaders to achieve the learning objectives and acquire the necessary skills to succeed in the field. The first module outlines the theory of our work which encapsulates the values and philosophies we hold in esteem. During the first phase of training, our new students are equipped with a myriad of advice, our FRAPE\* model, and tools to guide a community toward taking ownership of their own development.

The objective is to equip the animators with the skills to build the capacity and decision-making abilities of the community leadership committee to create a responsible and independent community. Several participatory methods of teaching and learning are used to cover the different units of the module such as: interactive role playing, small group discussions, case presentations, group work, and review sessions. The focus is specifically on listening, identifying, guiding and supporting vulnerable communities.

Through this training, the animators learn how to develop the community leaders' knowledge in the areas of sanitation practices, management of their well, and conflict resolution strategies. This method of training the leadership communities has proven to increase their self-confidence and helped ensure greater ownership and sustained maintenance of the wells long-term.

At the end of each week, the student leaders are given a questionnaire to assess how well the learning objectives have been met.

In the second phase, new animators do an internship in the field under supervision, where they have an opportunity to put their new learning into practice. The internship is concluded with a final evaluation, and those who pass are given the title as a group Animator and qualify for an employment contract.

The intention of this training is to trigger a positive change in the mentality of the community, wherein the people are given the tools to collectively solve their own problems and take ownership for the development of their own country.

The ultimate goal is not to respond to a specific need in a community, but to empower each individual so that each person can take personal responsibility and be accountable to his/her own actions. We believe that this training model is an essential component to the long-term sustained success of our efforts. Many NGOs can build a well, but without properly equipping the people to manage it, there is very little hope for long-term sustainability. This is what sets Haiti Outreach apart from other organizations.

\*FRAPE is a Creole acronym that classifies the status of a well. The letters stand for: Functional, Responsibly Managed, Adequate Sanitation, Potable, (E) Inspected (Enspekte in Creole)



Community Development Director Roge Michel instructing animator candidates

# Making a Difference Beyond the Wells

In a nation where nearly half of the population is deprived of clean water, our staff refuses to sleep on its laurels. "Our dream is to see the entire Haitian population have access to quality water", exclaimed one of our animators.\* He remains confident that we are on the right track because the communities that Haiti Outreach engages have really begun to act differently and take on the responsibility to manage and care for their well for years to come.

In June, our field supervisors and DINEPA\*\* attended inaugurations for ten wells in the communes of Pignon, Ouanaminthe and Trou du Nord; 3 of the 7 communes where we have focused our 5-year plan since 2017. Eight of the wells were in Ouanaminthe, one in Pignon and one in Trou du Nord.

In Wo Mari Bawo, located in Ouanaminthe, the need for access to potable water is palpable, and this intervention is timely. Chrislaine, a community member and mother of three children, shared that, "It was a real headache for us to find water for consumption. We have fought hard for water in the community, and despite our different manifestations, the state authorities have always turned a deaf ear to our requests. We are very grateful to the employees of Haiti Outreach and wish them future success in their work." The local residents are enthusiastic about it, even if at the same time they have other concerns.

The integration of our Community Management Model has been developed mainly through trial and error over the years. Nevertheless, the ripple effects of this work have been vast! Not only has this model created a method for the communities to retain their well for years to come, but it has empowered the people to see what they can do when they come together towards a common goal.

Indeed, Haiti Outreach has had a significant impact on not only the communities that our employees have engaged, but also in the lives of the local government authorities. Exhibiting a proud air of determination, Mr. Thimothé, one of the DINEPA field supervisors, shared during the opening ceremony, "We are simply trying to make the difference, and Haiti Outreach sets a great example that promotes long-term development for the communities."

Not only has this model created a method for the communities to retain their well for years to come, but it has empowered the people to see what they can do when they come together towards a common goal.

He added that the inhabitants used to dig small holes in the river banks to find the best water they could. He said during the inauguration that the best way they could show their appreciation to Haiti Outreach would be to manage their well on a day-to-day basis.

During the ceremony, Haiti Outreach Field Supervisor Accilien Kirinus affirmed the value of the community's efforts. He said, "You all know that our concern is not only to give you access to quality water, but also to commit yourself to being self-sufficient in order to ensure sustained management of your wells." He understands that clean water is not the only problem to solve in Haiti, but this is a vital starting point towards a more developed Haiti.

- \*Animators—employed by Haiti Outreach to lead community trainings on management of their well and proper sanitation
- \*\*DINEPA—the National Potable Water and Sanitation authority in Haiti

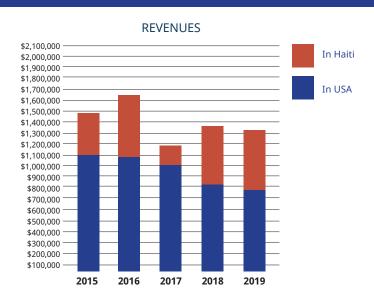


Inauguration day—waiting for the well to open at Ba Jera

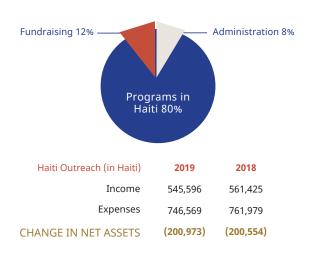
# **Financials**

STATEMENT OF FINANCIAL POSITION DATA (USA)	2019	2018
ASSETS		
Cash Pledges Receivable Other Receivable Net Property and Equipment  Total Assets	376,996 14,077 29,090 0 <b>420,163</b>	241,151 36,994 155,786 0 <b>433,931</b>
LIABILITIES		
Current Liabilities Deferred Revenue Total Liabilities	23,259 121,355 <b>144,614</b>	25,432 0 <b>25,432</b>
NET ASSETS		
Unrestricted Temporarily Restricted Total Net Assets TOTAL LIABILITIES AND NET ASSETS	241,448 34,101 <b>275,549</b> <b>420,163</b>	224,267 184,232 <b>408,499</b> <b>433,931</b>
STATEMENT OF ACTIVITY DATA (USA)	2019	2018
SUPPORT AND REVENUES		
Total Support and Revenues	768,900	813,094
EXPENDITURES		
Program Operating Expenses General and Administrative Expenses Fundraising Expenses Total Expenditures CHANGE IN UNRESTRICTED NET ASSETS	517,214 79,520 154,985 <b>751,719</b> <b>17,181</b>	705,875 71,725 110,821 <b>888,421</b> (75,327)
TEMPORARY RESTRICTED NET ASSETS		
Contributions  Net Assets Released from Restrictions  Total Increase in Temporarily Restricted Net Assets  CHANGE IN NET ASSETS	14,077 (164,208) (150,131) (132,950)	138,469 (201,807) (63,338) (138,665)

#### **COMBINED USA AND HAITI**



#### 2019 EXPENSES BY CATEGORY



## Donors

## Organizational Contributors

#### \$20,000 and over

The Prosser Foundation Rotary Club of Aschaffenburg-Schonbusch Sexton Family Foundation

#### \$10,000 - \$20,000

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### **Operations**

We maintain our headquarters in Pignon, Haiti where we employ 51 staff members, all but one of which are Haitian citizens. Our U.S. office is located in Golden Valley, Minnesota, a suburb of Minneapolis.

### **Participate**

- **DONATE** Thank you for all of the generous donations of individuals, foundations and groups. Please consider continuing to fund our important work and become a monthly donor.
- SHARE Haiti Outreach makes many multimedia presentations explaining our work and showing the conditions of Haiti. Let us inform your group.
- **TRAVEL** We take groups of 7 to 15 people to Haiti throughout the year. Whether educational or work related, these trips are often transformational.
- **CONNECT** Stay up-to-date about Haiti Outreach's activities and events. Sign up to receive our newsletter, fundraising invitations, trip information, etc. **Follow us on Facebook**

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